

## Level 4 Certificate in Management Consulting 10331

### UNIT 5 Business environment, structure and governance

## Friday 16 June 2017 - Morning

Time allowed: 1 hour



**You must have:**

(eg Resource Booklet)

**You may use:**

- Geometrical Instruments
- Tracing Paper

A calculator is **NOT** permitted

First name										
Last name										
Centre number						Candidate number				

### INSTRUCTIONS

Use black ink.

Complete the boxes above with your name, centre number and candidate number.

Answer **all** the questions.

Write your answer to each question in the space provided.

If additional space is required, use the lined page(s) at the end of this booklet. The question number(s) must be clearly shown.

Do **not** write in the bar codes.

### INFORMATION

- The total mark for this paper is 40.
- The marks for each question are shown in brackets [ ].
- Quality of written communication will be assessed in this paper.
- This document consists of **12** pages.

1 Wishlayde is a not-for-profit organisation.

(a) State what is meant by the term 'not-for-profit organisation'.

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[2]

(b) Identify **three** roles of the finance function in a not-for-profit organisation.

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2.....  
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3.....  
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[3]

2 In the context of contract law, state the meaning of each of the following terms:

capacity.....

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intention.....

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consideration.....

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[3]

3 Identify **three** purposes of integrating an audit committee into the corporate structure of a listed company.

1 .....

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2 .....

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3 .....

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[3]



5 Identify **two** likely benefits to a business of using emerging technologies.

1 .....

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2 .....

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[2]

6 Peter Tamp, a sole trader, makes ornaments from recycled aluminium.

Explain **one** likely impact on Peter Tamp's business of an excess supply of recycled aluminium in the market.

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[2]



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8 A local council requires residents who wish to join a decision-making committee to be elected.

(a) Identify **one** reason why the council requires committee members to be elected to their positions on the committee.

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..... [1]

(b) Describe **one** decision-making process the committee could adopt.

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..... [2]

- 9 Charles Handy's theory of organisation identifies four types of organisation culture: power culture, role culture, task culture and person culture.

Outline the key features of an organisation which has developed:

a role culture.....

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a person culture.....

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[6]





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